



AMBAG EXECUTIVE/FINANCE COMMITTEE AGENDA

DATE: March 11, 2026

Time: 5:15 PM

**LOCATION: AMBAG Conference Room, 2nd Floor
24580 Silver Cloud Court
Monterey, CA 93940**

**To participate virtually, use the following link:
Para participar de forma virtual, utilice el siguiente enlace:**

<https://us06web.zoom.us/j/81885202037?pwd=afEuzfbE6DWdoekhPX1rL42ShOvbCn.1>

Or Telephone: US: +1 669 900 6833

Webinar ID: 818 8520 2037

Passcode: 807872

Members of the public who wish to address the AMBAG Executive/Finance Committee on an item to be considered at this meeting, can do so in person, virtually, or via email. Written public comment can be submitted at info@ambag.org or by emailing the Clerk of the Board at aflores@ambag.org. The subject line should read "Public Comment for the March 11, 2026 Executive/Finance Committee Meeting." Written comments will be distributed to the AMBAG Executive/Finance Committee prior to the meeting.

Miembros del publico que desean dirigirse al Comité Ejecutivo y Finanzas de AMBAG con respecto a cualquier asunto en esta agenda, pueden hacerlo en persona, de forma virtual o por correo electrónico. Los comentarios públicos por escrito pueden enviarse a info@ambag.org o al correo electrónico de la Secretaria, aflores@ambag.org. El asunto del correo electrónico debe indicar: "Comentario público para la reunión del Comité Ejecutivo y Finanzas de 11 de marzo de 2026". Los comentarios por escrito se distribuirán a los miembros de Comité Ejecutivo y Finanzas de AMBAG antes de la reunión.

1. **Call to Order**
2. **JUST CAUSE ATTENDANCE**
Recommended Action: INFORMATION
 - Maura Twomey, Executive DirectorReceive oral report.
3. **Roll Call**
4. **Public Comment (A maximum of two minutes on any subject not on the agenda)**
5. **Consent Agenda**
Recommended Action: APPROVE
Note: Action listed for each item represents staff recommendation. The Executive/Finance Committee may, at its discretion, take any action on the items listed in the agenda.
 - A. **Ralph M. Brown Act Teleconferencing Resolution**
Adopt Resolution 2026-01 to enable the multijurisdictional body provisions of Government Code Section 54953.8.7 authorizing teleconferencing for meetings. (Page 5)
 - C. **Minutes of the January 14, 2026 Executive/Finance Committee**
Approve the January 14, 2026 Executive/Finance Committee meeting. (Page 9)
 - D. **List of Warrants as of December 31, 2025**
Accept the list of warrants. (Page 11)
 - E. **Accounts Receivable as of December 31, 2025**
Accept the accounts receivable. (Page 13)
6. **Financial Update Report**
Recommended Action: INFORMATION
 - Maura Twomey, Executive DirectorReceive the financial update report which provides an update on AMBAG's current financial position and accompanying financial statements. (Page 15)
7. **Other Items**
8. **Adjournment**

If requested, the agenda or materials shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the Americans with Disabilities Act of 1990 (42 USC Sec. 12132), and the federal rules and regulations adopted in implementation thereof. If you have a request for disability-related modification or accommodation, including auxiliary aids or services, contact Ana Flores, AMBAG, 831-883-3750, or email aflores@ambag.org at least 48 hours prior to the meeting date. Pursuant to Government Code Section 54952.7, please find Chapter 9, also known as the Ralph M. Brown Act using the following link:

https://leginfo.legislature.ca.gov/faces/codes_displayText.xhtml?division=2.&chapter=9.&part=1.&lawCode=GOV&title=5

Si se solicita, la agenda y materiales estarán disponibles en formatos alternativos apropiados para personas con discapacidad, requerido por Sección 202 de la Ley de Estadounidenses con Discapacidades de 1990 (42 USC, Sec. 12132) y las normas y reglamentos federales adoptados para su implementación. Si necesita alguna modificación o adaptación relacionada con una discapacidad, incluyendo ayudas o servicios auxiliares, comuníquese con Ana Flores, AMBAG, al 831-883-3750 o envíe un correo electrónico a aflores@ambag.org con al menos 48 horas de anticipación a la fecha de la reunión de la junta directiva. De conformidad con la Sección 54952.7 del Código de Gobierno, por favor consulte el Capítulo 9, también conocido como la Ley Ralph M. Brown.

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MEMORANDUM

TO: AMBAG Executive/Finance Committee

FROM: Maura F. Twomey, Executive Director

SUBJECT: Ralph M. Brown Act Teleconferencing Resolution

MEETING DATE: March 11, 2026

RECOMMENDATION:

Adopt Resolution 2026-1 to enable the Executive/Finance Committee to utilize the Multijurisdictional Body provisions of Government Code 54953.8.7 allowing teleconferencing pursuant to Senate Bill 707.

BACKGROUND/DISCUSSION:

On October 3, 2025, Governor Newsom signed Senate Bill 707 (SB 707) into law, making significant changes to the Ralph M. Brown Act, which governs open meetings for local government agencies in California. Effective January 1, 2026, SB 707 created Government Code Section 54953.8.7, which expanded the ability of “multijurisdictional” bodies to use teleconferencing for meeting participation. A “multijurisdictional body” means a legislative body which includes representatives from more than one county, city, city/county, special district, or joint powers agency. In order to avail itself of Government Code section 54953.8.7, a multijurisdictional body must adopt a resolution in open session authorizing the use of teleconferencing for meetings pursuant to Government Code section 54953.8.7. Doing so will create additional flexibility for AMBAG’s Board members.

FINANCIAL IMPACT:

None.

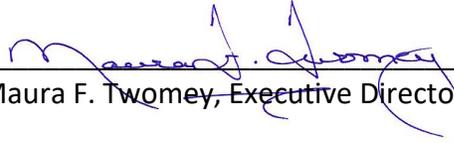
COORDINATION:

AMBAG staff coordinated with AMBAG Legal Counsel.

ATTACHMENT:

1. Resolution 2026-1

APPROVED BY:



Maura F. Twomey, Executive Director

**A RESOLUTION OF THE ASSOCIATION OF MONTEREY BAY AREA GOVERNMENTS APPROVING
THE USE OF THE MULTIJURISDICTIONAL BROWN ACT PROVISION PURSUANT TO GOVERNMENT
CODE SECTION 54953.8.7**

WHEREAS, the Association of Monterey Bay Area Governments (AMBAG) is a multijurisdictional Joint Powers Agency providing services for the counties of Monterey, Santa Cruz, and San Benito; and

WHEREAS, AMBAG is subject to the Ralph M. Brown Act open meeting law; and

WHEREAS, the AMBAG Executive/Finance Committee is considered an “Eligible Subsidiary Body” as defined under the Ralph M. Brown Act; and

WHEREAS, the California Legislature approved and the Governor signed AB 707 (2025), which amended the Brown Act, including provisions applicable to joint powers agencies covered by the Brown Act; and

WHEREAS, one of the amendments created Government Code section 54953.8.7, which expanded teleconferencing participation options for board members of a multijurisdictional body such as the AMBAG upon the adoption of a resolution authorizing the use of teleconferencing for meetings; and

WHEREAS, by this Resolution the AMBAG Executive/Finance Committee desires to authorize the use of the teleconferencing provisions allowed under Government Code section 54953.8.7

NOW, THEREFORE, BE IT RESOLVED that the Executive/Finance Committee of the Association of Monterey Bay Area Governments does hereby authorize the use of teleconferencing under Government Code Section 54953.8.7

PASSED AND ADOPTED this 11th day of March 2026.

Brian McCarthy, President

Maura F. Twomey, Executive Director

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DRAFT EXECUTIVE/FINANCE COMMITTEE MEETING MINUTES

AMBAG Office
Conference room
24580 Silver Cloud Court
Monterey, CA 93940

January 14, 2026

1. Call to Order

The meeting was called to order by 1st Vice President McCarthy at 5:45 p.m.

2. "Just" Cause Attendance

None.

3. Roll Call

Present: Directors Sotelo, McCarthy, and Carbone

Absent: Director Newsome and Timm

Others Present: Maura Twomey, Chief Executive Officer; Gina Schmidt, GIS Coordinator

4. Public Comments

None.

5. Consent Agenda

The following items were enclosed: 1) Minutes of the November 12, 2025 meeting; 2) warrants as of October 31, 2025; and 4) accounts receivable as of October 31, 2025.

Motion made by Director Sotelo, seconded by Director Carbone to approve the consent agenda. Motion passed unanimously.

6. Financial Update Report

Maura Twomey, Chief Executive Officer gave a report on AMBAG's current financial position. The accompanying financial statements were also discussed. Discussion followed.

7. Other Items

None.

8. Adjournment

The meeting adjourned at 5:50 p.m.

DRAFT
AMBAG EXECUTIVE/FINANCE COMMITTEE MEETING
ATTENDANCE & VOTING RECORD

MEETING DATE: January 14, 2026

Attendance (Y= Present; AB= Absent) Voting (Y= Yes; N=No; A=Abstain)

MEMBER	AMBAG REP	Attendance	Item# 5 A-C Consent
County of San Benito	Mindy Sotelo	Y	Y
Marina	Brian McCarthy	Y	Y
Sand City	Mary Ann Carbone	Y	Y
Santa Cruz	Scott Newsome	AB	n/a
Scotts Valley	Derek Timm	AB	n/a

AMBAG
Check Register
December 2025

Check Date	Check Number	Name	Description	Amount
12/02/2025	5105	REAP 2.0 - City of Soledad (WE 348)	City of Soledad - REAP 2.0 PROJECT - Q1 FY2025-26	2,027.50
12/02/2025	5106	REAP 2.0 - County of Santa Cruz (WE348)	County of Santa Cruz - REAP 2.0 PROJECT - Q1 FY2025-26	17,537.50
12/02/2025	5107	REAP 2.0 - Santa Cruz METRO (WE347)	Santa Cruz METRO - REAP 2.0 PROJECT - Q1 FY2025-26	223,574.99
12/17/2025	5108	REAP 2.0 - City of Carmel (WE 348)	City of Carmel - REAP 2.0 PROJECT - Q1 FY25-26	12,019.02
12/17/2025	5109	REAP 2.0 - City of Marina (WE 348)	City of Marina - REAP 2.0 PROJECT - Q1 FY25-26	22,370.25
12/02/2025	31959	Caltronics Business Systems, Inc	Copier Usage Bill for 10/22/25 - 11/21/25	657.50
12/02/2025	31960	Comcast - Internet 1969	High Speed Internet for 12/01/2025 - 12/31/2025	1,107.61
12/02/2025	31962	Donald G. Freeman	Legal Services for December 2025	1,125.00
12/02/2025	31963	Giselle Wendt	Reimbursement for Expenses for November 2025	44.76
12/02/2025	31964	Monterey Computer Corporation, Inc.	IT Support Services & Subscriptions for December 2025	3,681.00
12/02/2025	31964	Monterey Computer Corporation, Inc.	MS Office 365 Office & MDR Monitoring & Threat Protection Software - December 2025	1,867.40
12/02/2025	31965	New SV Media, Inc.	Legal Ad for 2050 MTP-SCS-EIR 11/21/25 FINAL	508.20
12/02/2025	31966	Pitney Bowes Inc. - Machine Rental	Lease Postage Meter from Dec 30, 2025 - Mar 29, 2025	352.95
12/02/2025	31967	Planeteria Media	Website Maintenance - November 2025	500.00
12/02/2025	31968	Shell Small Business	Fuel Cost 11/5/25	36.74
12/02/2025	31969	VISA - ELAN 2309	Legal Ads, Event Registration, Filing Fees	5,129.62
12/02/2025	31970	VISA Mechanics Bank - 3667	Event Registration, Travel	113.00
12/02/2025	31971	Visa Mechanics Bank - 4089	Supplies, Cellular, Subscriptions, Registrations, Travel, BOD Refreshments, Car Maintenance, Printing	4,881.94
12/15/2025	EFT	Pachex, Inc.	Net Payroll and Related Expenses for Period Ending 12/15/25	113,854.66
12/17/2025	31973	Comcast - Voice Edge	Monthly Charges for VoIP Lines for December 2025	706.50
12/17/2025	31974	Ecology Action - MB EV CAR WE 335	Monterey Bay Electric Vehicle Climate Adaptation & Resiliency Framework - October 2025	14,990.99
12/17/2025	31975	Mark Thomas & Company, Inc	Professional services September 1, 2025 through September 30, 2025	68,309.90
12/17/2025	31977	Meyers Nave (Sohagi Law Group)	Legal Services 2050 MTP/SCS October 2025	11,578.50
12/17/2025	31978	Monterey Bay Air Resources District	January 2026 Rent	5,968.00
12/17/2025	31979	Population Reference Bureau (PRB)	Technical Support for the 2050 MTP/SCS Services Completed in October 2025	522.71
12/17/2025	31980	Regina Valentine	Reimbursement for CALCOG's CARL Program Palm Desert Nov 2025	170.42
12/17/2025	31981	Rincon Consultants, Inc. - MB EV CAR	Monterey Bay Electric Vehicle Climate Adaptation & Resiliency Framework - October 2025	17,831.91
12/17/2025	31982	Rincon Consultants, Inc. (WE 622)	2050 MTP/SCS - EIR Services for Period October 2025	22,549.65
12/17/2025	31983	Santa Cruz Sentinel(MediaNews Group, Inc.	Public Notice - 2050 MTP-SCS-Draft EIR 11/19/25	355.20
12/17/2025	31984	The Herald (MediaNews Group, Inc)(Ads)	Public Notice - 2050 MTP/SCS & Draft EIR 11/19/25	531.86
12/17/2025	31986	Vistar Energy Inc.	Residential Energy Model Tool for Monterey Bay - October 2025	37,778.00
12/17/2025	EFT	Iron Mountain, Inc.	Offsite Document Storage for November 2025	510.91
12/17/2025	EFT	Verizon Wireless, Inc	Broadband Account for Broadband Devices and iPads New Plan	223.40
12/31/2025	EFT	Pachex, Inc.	Net Payroll and Related Expenses for Period Ending 12/31/25	146,842.82
			Total	\$ 740,260.41

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AMBAG
A/R Aging Detail
As of December 31, 2025

Date	Num	Name	Memo	Due Date	Aging	Open Balance	Paid
12/31/2025	4544	CA Department of Housing (HCD) REAP 2.0	ALL AMBAG	12/31/2025		11,645.09	PAID
12/31/2025	4545	CA Department of Housing (HCD) REAP 2.0	ALL AMBAG	12/31/2025		14,865.16	PAID
12/31/2025	4553	RAPS A/R	ALL AMBAG -RAPS WE 530	12/31/2025		432.12	
12/31/2025	4551	County of San Luis Obispo:Rural REN (WE 334)		01/30/2026		111,016.11	PAID
12/31/2025	4552	Caltrans, D5	Caliper \$20,897.50, Ecology Action \$7,946.91, Rincon \$13,482.07, Meyers Nave \$605, Monterey Language Svs \$500	01/30/2026		226,662.99	PAID
12/31/2025	4552	Caltrans, D5	Mark Thomas \$47,555.60 & \$23,522.50	02/31/2026		71,078.10	
11/30/2025	4547	County of San Luis Obispo:Rural REN (WE 334)		12/30/2025	1	107,947.66	PAID
11/30/2025	4550	Caltrans, D5	Ecology Action \$11,613.99, Rincon \$14,711.72, Mark Thomas \$41,302.50, Meyers Nave \$401.00, Rincon \$4,374.38	12/30/2025	1	291,316.01	PAID
11/30/2025	4548	RAPS A/R	ALL AMBAG -RAPS WE 530	11/30/2025	31	670.63	PAID
11/30/2025	4549	RAPS A/R	ALL AMBAG -RAPS WE 502	11/30/2025	31	335.31	PAID
10/31/2025	4543	RAPS A/R	ALL AMBAG -RAPS WE 530	10/31/2025	61	3,354.09	PAID
			Net AMBAG Receivables			\$ 839,323.27	

PAID Reflects payments received subsequent to December 31, 2025.

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MEMORANDUM

TO: AMBAG Executive/Finance Committee

FROM: Maura F. Twomey, Executive Director

RECOMMENDED BY: Jessica Agee, Director of Finance and Administration

SUBJECT: Financial Update Report

MEETING DATE: March 11, 2026

RECOMMENDATION:

Staff recommends that the Executive/Finance Committee receive the Financial Update Report.

BACKGROUND/ DISCUSSION:

The enclosed financial reports are for the 2025-2026 Fiscal Year (FY) and are presented as a consent item. The attached reports contain the cumulative effect of operations through December 31, 2025, as well as a budget-to-actual comparison. Amounts in the Financial Update Report are unaudited.

FINANCIAL IMPACT:

The Balance Sheet for December 31, 2025, reflects a cash balance of \$5,224,446.91. The accounts receivable balance is \$839,323.27, while the current liabilities balance is \$1,354,946.10. AMBAG has sufficient current assets on hand to pay all known current obligations.

AMBAG's Balance Sheet as of December 31, 2025, reflects a positive Net Position in the amount of \$357,841.29. This is due in part to the Profit and Loss Statement reflecting an excess of revenue over expense of \$158,832.73. Changes in Net Position are to be expected throughout the fiscal year (FY), particularly at the beginning due to the collection of member dues which are received in July and the timing of various year-end adjustments required after our financial audit.

The following table highlights key Budget to Actual financial data:

Budget to Actual Financial Highlights
For Period July 1, 2025 through December 31, 2025

Expenditures	Budget Through December 2025	Actual Through December 2025	Difference
Salaries & Fringe Benefits	\$ 1,818,208.00	\$ 1,482,280.96	\$ 335,927.04
Professional Services	\$ 4,348,446.00	\$ 2,259,639.80	\$ 2,088,806.20
Lease/Rentals	\$ 39,750.00	\$ 39,276.08	\$ 473.92
Communications	\$ 12,400.00	\$ 12,982.73	\$ (582.73)
Supplies	\$ 65,000.00	\$ 35,101.05	\$ 29,898.95
Printing	\$ 6,379.00	\$ 70.74	\$ 6,308.26
Travel	\$ 45,352.00	\$ 25,532.32	\$ 19,819.68
Other Charges	\$ 77,050.00	\$ 75,549.30	\$ 1,500.70
Non-Federal Local Match	\$ 191,198.06	\$ 191,198.06	\$ -
Total	\$ 6,412,585.00	\$ 4,121,631.04	\$ 2,482,152.02
Revenue			
Federal/State/Local Revenue	\$ 6,597,588.00	\$ 4,280,463.77	\$ 2,317,124.23

Note: AMBAG is projecting a surplus, therefore budgeted revenues do not equal expenses.

Revenues/Expenses (Budget to Actual Comparison):

The budget reflects a linear programming of funds while actual work is contingent on various factors. Therefore, during the fiscal year there will be fluctuations from budget-to-actual.

Professional Services are under budget primarily due to the timing of work on projects performed by contractors. Projects early in their implementation are Pajaro Bridge Infrastructure Resilient Design Study (Pajaro BIRDS) and Central Coast Rural Regional Energy Network (Rural REN). This work is not performed in a linear fashion while the budget reflects linear programming. In addition, the Regional Early Action Planning Housing Program 2.0 (REAP) provides \$9,537,639.42 in funding of which a large portion will pass through to partner agencies.

Since AMBAG funding is primarily on a reimbursement basis, any deviation in expenditure also results in a corresponding deviation in revenue. Budget-to-actual revenue and expenditures are monitored regularly to analyze fiscal operations and propose amendments to the budget if needed.

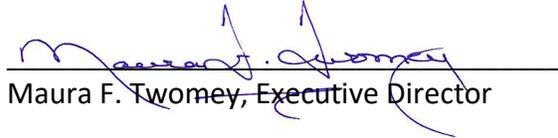
COORDINATION:

N/A

ATTACHMENTS:

1. Balance Sheet as of December 31, 2025
2. Profit and Loss: July 1, 2025 – December 31, 2025
3. Cash Activity for January 2026

APPROVED BY:



Maura F. Twomey, Executive Director

AMBAG

Balance Sheet - Attachment 1

As of December 31, 2025

	<u>December 31, 2025</u>	<u>December 31, 2025</u>	
Assets		Liabilities & Net Position	
Current Assets		Liabilities	
Cash and Cash Equivalents		Current Liabilities	
Mechanics Bank - Special Reserve	912,787.32	Accounts Payable	1,217,565.50
Mechanics Bank - Checking	184,739.62	Employee Benefits	137,380.60
Mechanics Bank - REAP 2.0 Checking	4,122,251.55	Mechanics Bank - Line of Credit	0.00
Petty Cash	500.00	Total Current Liabilities	<u>1,354,946.10</u>
LAIF Account	4,168.42		
Total Cash and Cash Equivalents	<u>5,224,446.91</u>	Long-Term Liabilities	
Accounts Receivable		Deferred Inflows - Actuarial	258,986.95
Accounts Receivable	839,323.27	Net Pension Liability (GASB 68)	1,888,153.69
Total Accounts Receivable	<u>839,323.27</u>	OPEB Liability	0.00
Other Current Assets		Deferred Revenue	3,251,288.08
Due from PRWFPA/RAPS	859.80	Total Long-Term Liabilities	<u>5,398,428.72</u>
Prepaid Items	29,835.62		
Total Other Current Assets	<u>30,695.42</u>	Total Liabilities	<u>6,753,374.82</u>
Total Current Assets	<u>6,094,465.60</u>		
Long-Term Assets			
Net OPEB Asset	96,473.00		
Deferred Outflows - Actuarial	533,833.49		
Deferred Outflows - PERS Contribution	272,963.59		
Total Long-Term Assets	<u>903,270.08</u>		
Capital Assets		Net Position	
Capital Assets	439,462.41	Beginning Net Position	199,008.56
Accumulated Depreciation	(325,981.98)	Net Income/(Loss)	158,832.73
Total Capital Assets	<u>113,480.43</u>	Total Ending Net Position	<u>357,841.29</u>
Total Assets	<u>7,111,216.11</u>	Total Liabilities & Net Position	<u>7,111,216.11</u>

Profit & Loss - Attachment 2

December 2025

	Dec-25	Dec-25
Income		
AMBAG Revenue		193,380.43
Cash Contributions		62,951.12
Grant Revenue		3,832,934.16
Non-Federal Local Match		191,198.06
Total Income		4,280,463.77
Expense		
Salaries		903,934.51
Fringe Benefits		578,346.45
Professional Services		2,259,639.80
Lease/Rentals		39,276.08
Communications		12,982.73
Supplies		35,101.05
Printing		70.74
Travel		25,532.32
Other Charges:		
BOD Allowances	2,450.00	
BOD Refreshments/Travel/Nameplates/Dinner/Other	1,933.02	
Workshops/Training	3,957.80	
CCR REN Travel/Classes/Events/Recruitment/Other	925.00	
SB1/MTIP/MTP/SCS/OWP/Public Participation Expenses	6,947.54	
Dues & Subscriptions	15,432.50	
Depreciation Expense	24,294.60	
Insurance	19,608.84	
Interest/Fees/Tax Expense	0.00	
Total Other Charges		75,549.30
Non-Federal Local Match		191,198.06
Total Expense		4,121,631.04
Net Income/(Loss)		158,832.73

AMBAG
Cash Activity - Attachment 3
For January 2026

Unaudited

Monthly Cash Activity	July-25	August-25	September-25	October-25	November-25	December-25	January-26	February-26	March-26	April-26	May-26	June-26	TOTAL
1. CASH ON HAND													
[Beginning of month]	4,212,310.51	3,798,610.52	2,971,516.09	2,933,212.41	2,878,828.47	5,363,754.84	5,224,446.91	5,026,543.52	5,026,543.52	5,026,543.52	5,026,543.52	5,026,543.52	
2. CASH RECEIPTS													
(a) AMBAG Revenue	107,036.69	64,088.60	3,616.46	43,522.07	5,101.71	102,922.92	7,600.31	0.00	0.00	0.00	0.00	0.00	333,888.76
(b) Grant Revenue	326,349.90	369,164.01	395,152.62	425,701.87	329,725.50	498,029.56	510,279.78	0.00	0.00	0.00	0.00	0.00	2,854,403.24
(c) REAP Advance Payment	0.00	0.00	0.00	0.00	2,575,133.53	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,575,133.53
(d) Borrowing	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3. TOTAL CASH RECEIPTS	433,386.59	433,252.61	398,769.08	469,223.94	2,909,960.74	600,952.48	517,880.09	0.00	0.00	0.00	0.00	0.00	5,763,425.53
4. TOTAL CASH AVAILABLE	4,645,697.10	4,231,863.13	3,370,285.17	3,402,436.35	5,788,789.21	5,964,707.32	5,742,327.00	5,026,543.52	5,026,543.52	5,026,543.52	5,026,543.52	5,026,543.52	
5. CASH PAID OUT													
(a) Payroll & Related	309,774.68	241,785.75	242,393.93	247,674.65	247,891.62	260,697.48	291,031.89	0.00	0.00	0.00	0.00	0.00	1,841,250.00
(b) Professional Services	493,711.25	1,004,753.86	178,608.31	248,982.07	143,368.84	457,054.42	408,974.36	0.00	0.00	0.00	0.00	0.00	2,935,453.11
(c) Capital Outlay	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
(d) Lease/Rentals	12,382.77	0.00	6,320.95	5,968.00	5,968.00	6,320.95	6,426.36	0.00	0.00	0.00	0.00	0.00	43,387.03
(e) Communications	2,905.18	1,671.39	2,792.55	2,155.63	3,021.03	2,635.70	1,485.12	0.00	0.00	0.00	0.00	0.00	16,666.60
(f) Supplies	3,793.08	3,887.51	2,923.28	8,575.42	2,179.37	2,699.62	2,433.79	0.00	0.00	0.00	0.00	0.00	26,492.07
(g) Printing	0.00	0.00	0.00	0.00	0.00	70.74	0.00	0.00	0.00	0.00	0.00	0.00	70.74
(h) Travel	7,479.54	2,363.53	379.84	8,541.61	3,592.67	1,133.94	1,318.33	0.00	0.00	0.00	0.00	0.00	24,809.46
(i) Other Charges	17,040.08	5,885.00	3,653.90	1,710.50	19,012.84	9,647.56	4,113.63	0.00	0.00	0.00	0.00	0.00	61,063.51
(j) Loan Repayment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6. TOTAL CASH PAID OUT	847,086.58	1,260,347.04	437,072.76	523,607.88	425,034.37	740,260.41	715,783.48	0.00	0.00	0.00	0.00	0.00	4,949,192.52
7. CASH POSITION	3,798,610.52	2,971,516.09	2,933,212.41	2,878,828.47	5,363,754.84	5,224,446.91	5,026,543.52	5,026,543.52	5,026,543.52	5,026,543.52	5,026,543.52	5,026,543.52	