



AMBAG EXECUTIVE/FINANCE COMMITTEE AGENDA

DATE: August 12, 2020

TIME: 5:00 pm

LOCATION: Conference Call
Dial-In Number: (605) 475-4700
Access Code: 203466#

The AMBAG Executive/Finance Committee meeting will NOT be held at the Marina Library, Community Room, 190 Seaside Circle, Marina, CA 93933 as originally scheduled in light of Governor Newsom's State of Emergency declaration regarding the COVID-19 outbreak and in accordance with Executive Order N-29-20 and the shelter in place directive. The meeting will be conducted conference call. The AMBAG Executive/Finance Committee members will participate in the meeting from individual remote locations. We apologize in advance for any technical difficulties.

Members of the public will need to attend the meeting remotely via Conference call.

Persons who wish to address the AMBAG Executive/Finance Committee on an item to be considered at this meeting are asked to submit comments in writing at info@ambag.org by 5:00 PM, Tuesday, August 11, 2020. The subject line should read "Public Comment for the August 12, 2020 Executive/Finance Committee Meeting". The agency clerk will read up to 3 minutes of any public comment submitted.

To participate via Conference Call, please use the conference call dial-in information provided.

If you have any questions, please contact Ana Flores, Senior Executive Assistant at aflores@ambag.org or at 831-883-3750.

-
1. Call to Order
 2. Roll Call

3. Public Comment

(A maximum of three minutes on any subject not on the agenda)

4. Consent Agenda

Recommended Action: APPROVE

Note: Action listed for each item represents staff recommendation. The Executive/Finance Committee may, at its discretion, take any action on the items listed in the agenda.

A. Draft Minutes of the June 10, 2020 Meeting

Approve the draft minutes of the June 10, 2020 meeting. (Page 3)

B. List of Warrants as of June 30, 2020

Accept the list of warrants. (Page 5)

C. Accounts Receivable as of June 30, 2020

Accept the accounts receivable. (Page 7)

5. Financial Update Report

Recommended Action: INFORMATION

- **Maura F. Twomey, Executive Director**

Receive the financial update report which provides an update on AMBAG's current financial position and accompanying financial statements. (Page 9)

6. Draft 2022 Regional Growth Forecast Update

Recommended Action: INFORMATION

- **Heather Adamson, Director of Planning**

Receive an update on the draft 2022 Regional Growth Forecast. (Page 15)

7. Other Items

8. Adjournment

If requested, the agenda shall be made available in appropriate alternative formats to persons with a disability, as required by Section 202 of the Americans with Disabilities Act of 1990 (42 USC Sec. 12132), and the federal rules and regulations adopted in implementation thereof. If you have a request for disability-related modification or accommodation, including auxiliary aids or services, contact Ana Flores, AMBAG, 831-883-3750, or email aflores@ambag.org at least 48 hours prior to the meeting date.

**DRAFT
EXECUTIVE/FINANCE COMMITTEE MEETING
MINUTES**

Conference Call

June 10, 2020

1. Call to Order

The meeting was called to order by President McShane at 5:00 p.m.

2. Roll Call

Present: Directors Freeman, Funk, McShane, Petersen, Smith, and Walker

Absent: None

Others Present: Maura Twomey, Executive Director and Heather Adamson,
Director of Planning

3. Public Comments

There were no written or oral comments from the public.

4. Consent Agenda

The following items were enclosed: 1) the minutes of the May 13, 2020 meeting; 2) warrants as of April 30, 2020; and 3) accounts receivable as of April 30, 2020.

Motion made by Director Walker seconded by Director Petersen to approve the consent agenda. The motion passed unanimously.

5. Financial Update Report

Maura Twomey, Executive Director, gave a report on AMBAG's current financial position. The accompanying financial statements were also discussed.

6. Central Coast Highway 1 Climate Resiliency Study

Heather Adamson, Director of planning gave an update on the Central Coast Highway 1 Climate Resiliency Study.

7. Other Items

None.

8. Adjournment

The meeting adjourned at 5:10 p.m.

DRAFT
AMBAG EXECUTIVE/FINANCE COMMITTEE MEETING
ATTENDANCE & VOTING RECORD

MEETING DATE: June 10, 2020

Attendance (Y= Present; AB= Absent) Voting (Y= Yes; N=No; A=Abstain)			
MEMBER	AMBAG REP	Attendance	Item# 4 Consent
Capitola	Kristen Petersen	Y	Y
Gonzales	Scott Funk	Y	Y
Greenfield	Lance Walker	Y	Y
Monterey	Ed Smith	Y	Y
Salinas	Steve McShane	Y	Y
San Juan Bautista	John Freeman	Y	Y

AMBAG
Check Register
June 2020

Date	Check Number	Name	Description	Amount
06/11/2020	28943	Anthem Blue Cross of California	Small Group Life Insurance Coverage 7-01-20 to 08-01-20	266.25
06/11/2020	28944	AT&T (FAX Line)	Fax Line Billed in Advance From 06/02/20 - 07/01/20	94.79
06/11/2020	28945	BOD - Bobby Richards	BOD Meeting 6/10/20	50.00
06/11/2020	28946	BOD - Bruce McPherson	BOD Meeting 6/10/20	50.00
06/11/2020	28947	BOD - Carlos Victoria	BOD Meeting 6/10/20	50.00
06/11/2020	28948	BOD - Carol Lenoir	BOD Meeting 6/10/20	50.00
06/11/2020	28949	BOD - Ed Smith	BOD Meeting 6/10/20	50.00
06/11/2020	28950	BOD - Felipe Hernandez	BOD Meeting 6/10/20	50.00
06/11/2020	28951	BOD - Greg Caput	BOD Meeting 6/10/20	50.00
06/11/2020	28952	BOD - Jim Gillio	BOD Meeting 6/10/20	50.00
06/11/2020	28953	BOD - John Freeman	BOD Meeting 6/10/20	50.00
06/11/2020	28954	BOD - John Phillips	BOD Meeting 6/10/20	50.00
06/11/2020	28955	BOD - Jon Wizard	BOD Meeting 6/10/20	50.00
06/11/2020	28956	BOD - Justin Cummings	BOD Meeting 6/10/20	50.00
06/11/2020	28957	BOD - Kristen Petersen	BOD Meeting 6/10/20	50.00
06/11/2020	28958	BOD - Lance Walker	BOD Meeting 6/10/20	50.00
06/11/2020	28959	BOD - Louise Goetzelt	BOD Meeting 6/10/20	50.00
06/11/2020	28960	BOD - Marisela Lara	BOD Meeting 6/10/20	50.00
06/11/2020	28961	BOD - Mark Medina	BOD Meeting 6/10/20	50.00
06/11/2020	28962	BOD - Mary Adams	BOD Meeting 6/10/20	50.00
06/11/2020	28963	BOD - Mary Ann Carbone	BOD Meeting 6/10/20	50.00
06/11/2020	28964	BOD - Scott Funk	BOD Meeting 6/10/20	50.00
06/11/2020	28965	BOD - Steve McShane	BOD Meeting 6/10/20	50.00
06/11/2020	28966	Caltronics Business Systems, Inc	Copier Usage Bill for 04/22/20 - 05/21/20	223.97
06/11/2020	28967	Iron Mountain, Inc.	Offsite Document Storage Fee for May 2020	48.70
06/11/2020	28968	Pitney Bowes Inc. - Machine Rental	Lease Postage Meter from June 30, 2020 - September 29, 2020	314.69
06/11/2020	28969	Planeteria Media	Website Development and Maintenance - May 2020	2,600.00
06/11/2020	28970	Rayne Water, Inc.	Water for the Period of 06/01/2020 through 06/30/2020	64.09
06/11/2020	28971	Verizon Wireless, Inc	Broadband Account for Broadband Devices and iPads New Plan	234.58
06/11/2020	28972	VISA Mechanics Bank - 1628	Office Supplies, Mini-Fridge, Folding Table, Intuit Envelopes	914.68
06/11/2020	28973	VISA Mechanics Bank - 3667	Storage, Office Supplies	368.58
06/11/2020	EFT	Pers Retirement	June Pmt for Annual Unfunded Accrued Liability as of 06/30/2017 Valuation - Classic	12,683.18
06/11/2020	EFT	Pers Retirement	June Pmt for Annual Unfunded Accrued Liability as of 06/30/2017 Valuation - PEPR	211.57
06/15/2020	EFT	Paychex, Inc.	Net Payroll and Taxes for Period Ending 6/15/2020	64,610.69
06/15/2020	EFT	Pers Retirement	Retirement Contributions for 6-1-2020 thru 6-15-2020 - Classic	7,085.92
06/15/2020	EFT	Pers Retirement	Retirement Contributions for 6-1-2020 thru 6-15-2020 - PEPR	1,760.22
06/25/2020	28974	AT&T (Silver Cloud VoIP 2019)	Monthly Charges for VoIP Lines (Main Line, Staff Lines) and Fiber MIS - 6/11/20 - 7/10/20	533.01
06/25/2020	28975	Bobbie Grant	Expense Reimbursement for June 2020	40.59
06/25/2020	28976	Caliper Corporation - WE 257	Supra-Regional ABM Framework Project Work for April 1-30, 2020	80,230.00
06/25/2020	28977	Comcast - Monterey	High Speed Internet for 06/22/2020 - 07/21/2020	368.89

AMBAG
Check Register
June 2020

Date	Check Number	Name	Description	Amount
06/25/2020	28978	MIIS	Central Coast Hwy 1 Climate Resiliency Study Services 1/01/20 - 3/31/20	4,441.59
06/25/2020	28979	Office Depot Credit Plan	Office Supplies	490.07
06/25/2020	28980	Pitney Bowes Supplies Account	Supplies	87.00
06/25/2020	28981	Population Reference Bureau (PRB)	For Forecast Related Services Completed in April 2020	1,578.86
06/25/2020	28982	Staples Credit Plan, Inc.	Office Supplies	74.90
06/25/2020	28983	The Nature Conservancy	Central Coast Highway 1 Climate Resiliency Study 1/1/2020 - 3/31/2020	43,436.45
06/30/2020	EFT	Paychex, Inc.	Net Payroll and Taxes for Period Ending 6/30/2020	63,939.86
06/30/2020	EFT	Pers Retirement	Retirement Contributions for 6-16-2020 thru 6-30-2020 - Classic	7,085.92
06/30/2020	EFT	Pers Retirement	Retirement Contributions for 6-16-2020 thru 6-30-2020 - PEPRA	1,760.22
			Total	\$ 296,599.27

AMBAG
A/R Aging Detail
As of June 30, 2020

Date	Num	Name	Memo	Due Date	Aging	Open Balance	Paid
05/31/2020	4061	Caltrans, D5	Caliper \$52,375.00, PRB \$65.92	06/30/2020		192,145.68	PAID
06/30/2020	4065	PG & E-CEE Invoice Desk	All AMBAG	06/30/2020		33,523.16	
06/30/2020	4066	Western Riverside Council	ALL AMBAG	06/30/2020		9.53	PAID
06/30/2020	4067	RAPS A/R	ALL AMBAG	06/30/2020		1,014.10	
06/30/2020	4068	RAPS A/R	ALL AMBAG	06/30/2020		1,087.49	
06/30/2020	4069	RAPS A/R	ALL AMBAG	06/30/2020		596.04	
06/30/2020	4070	Caltrans, D5	ESA \$6,254.32, TNC \$9,507.08, MIIS \$17,511.07, PRB \$1,202.54	07/30/2020		200,543.70	
05/31/2020	4037	PG & E-CEE Invoice Desk	All AMBAG	05/31/2020	30	30,898.16	PAID
05/31/2020	4062	RAPS A/R	ALL AMBAG	05/31/2020	30	6,433.18	PAID
05/31/2020	4063	RAPS A/R	ALL AMBAG	05/31/2020	30	783.26	PAID
06/12/2020	4059	CO of Santa Barbara, Community Svcs Dept		06/12/2020	18	5,968.00	
							\$ 473,002.30
							\$ 86,915.93
							\$ 386,086.37

Total Receivables
Less Contractor Receivables
Net AMBAG Receivables

PAID Reflects payments received subsequent to June 30, 2020.

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MEMORANDUM

TO: Executive/Finance Committee

FROM: Maura F. Twomey, Executive Director

RECOMMENDED BY: Errol Osteraa, Director of Finance and Administration

SUBJECT: Financial Update Report

MEETING DATE: August 12, 2020

RECOMMENDATION:

Staff recommends that the Executive/Finance Committee receive the Financial Update Report.

BACKGROUND/ DISCUSSION:

The enclosed financial reports are for the 2019-2020 Fiscal Year (FY) and are presented as a consent item. The attached reports contain the cumulative effect of operations through June 30, 2020 as well as a budget-to-actual comparison. Amounts in the Financial Update Report are unaudited.

FINANCIAL IMPACT:

The Balance Sheet for June 30, 2020 reflects a cash balance of \$772,031.66. The accounts and contractors receivable balance is \$473,002.30, while the current liabilities balance is \$210,121.17. AMBAG has sufficient current assets on hand to pay all known current obligations.

Due to the implementation of Governmental Accounting Standards Board (GASB) Statement No. 68 in FY 2014-2015 and a restatement to Net Position for GASB Statement No. 82, AMBAG has a deficit Net Position in the amount of \$200,986.58. Although AMBAG's Balance Sheet as of June 30, 2020 reflects a deficit Net Position, AMBAG's Profit and Loss Statement reflects an excess of revenue over expense of \$2,938.51. As we make efforts to pay the outstanding pension liability, AMBAG's Net Position will continue to improve.

Planning Excellence!

The following table highlights key Budget to Actual financial data:

Budget to Actual Financial Highlights
For Period July 1, 2019 through June 30, 2020

Expenditures	Budget Through June 2020	Actual Through June 2020	Difference
Salaries & Fringe Benefits	\$ 3,351,829.00	\$ 2,218,198.90	\$ 1,133,630.10
Professional Services	\$ 8,158,664.00	\$ 839,532.03	\$ 7,319,131.97
Lease/Rentals	\$ 91,000.00	\$ 81,053.62	\$ 9,946.38
Communications	\$ 24,800.00	\$ 17,766.61	\$ 7,033.39
Supplies	\$ 108,900.00	\$ 24,160.74	\$ 84,739.26
Printing	\$ 9,050.00	\$ 3,529.44	\$ 5,520.56
Travel	\$ 91,750.00	\$ 25,259.70	\$ 66,490.30
Other Charges	\$ 309,699.00	\$ 296,391.51	\$ 13,307.49
Total	\$ 12,145,692.00	\$ 3,505,892.60	\$ 8,639,799.45
Revenue			
Federal/State/Local Revenue	\$ 12,181,272.00	\$ 3,508,831.11	\$ 8,672,440.89

Note: AMBAG is projecting a surplus, therefore budgeted revenues do not equal expenses.

Revenues/Expenses (Budget to Actual Comparison):

The budget reflects a linear programming of funds while actual work is contingent on various factors. Therefore, during the fiscal year there will be fluctuations from budget-to-actual.

Salaries and fringe benefits are under budget primarily due to positions that were vacant for portions of the fiscal year. In addition, planning funds provided by the Regional Early Action Planning Housing Program (REAP) were authorized and encumbered during the fiscal year but will be expended in the next three fiscal years.

Professional Services are under budget primarily due to the timing of work on projects performed by contractors, including work on the 2045 Metropolitan Transportation Plan/Sustainable Communities Strategy (MTP/SCS). In addition, this category includes funding of \$7,931,311 from the Regional Early Action Planning Housing Program (REAP), most of which will be passed through to partner agencies in the Central Coast Housing Working Group over the next three fiscal years.

Since AMBAG funding is primarily on a reimbursement basis, any deviation in expenditure also results in a corresponding deviation in revenue. Budget-to-actual revenue and expenditures are monitored regularly to analyze fiscal operations and propose amendments to the budget if needed.

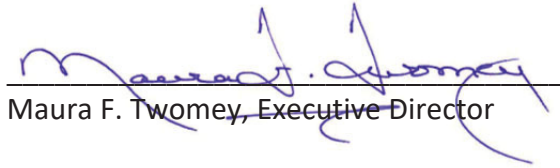
COORDINATION:

N/A

ATTACHMENTS:

1. Balance Sheet as of June 30, 2020
2. Profit and Loss: July 1, 2019 – June 30, 2020
3. Cash Activity for June, 2020

APPROVED BY:



Maura F. Twomey, Executive Director

AMBAG

Balance Sheet - Attachment 1

As of June 30, 2020

	<u>June 30, 2020</u>	<u>June 30, 2020</u>
Assets		
Current Assets		
Cash and Cash Equivalents		
Mechanics Bank - Special Reserve	300,387.65	21,995.49
Mechanics Bank - Checking	467,381.88	86,915.93
Mechanics Bank - REAP Checking	100.00	101,209.75
Petty Cash	500.00	0.00
LAIF Account	3,662.13	210,121.17
Total Cash and Cash Equivalents	<u>772,031.66</u>	
Accounts Receivable		
Accounts Receivable	386,086.37	
Contractors Receivable	86,915.93	258,986.95
Total Accounts and Contractors Receivable	<u>473,002.30</u>	1,888,153.69
Other Current Assets		
Due from PRWFPA/RAPS	45.76	(1,722.36)
Prepaid Items	414.50	1,531.56
Total Other Current Assets	<u>460.26</u>	88,698.00
Total Current Assets	<u>1,245,494.22</u>	<u>2,235,647.84</u>
Long-Term Assets		
Net OPEB Asset	96,473.00	2,445,769.01
FY 2002-2003 Housing Mandate Receivable	82,186.00	
Allowance for Doubtful Accounts	(16,437.20)	
Deferred Outflows - Actuarial	533,833.49	
Deferred Outflows - PERS Contribution	272,963.59	
Total Long-Term Assets	<u>969,018.88</u>	
Capital Assets		
Capital Assets	188,031.36	(203,925.09)
Accumulated Depreciation	(157,762.03)	2,938.51
Total Capital Assets	<u>30,269.33</u>	<u>(200,986.58)</u>
Total Assets	<u>2,244,782.43</u>	<u>2,244,782.43</u>
Liabilities & Net Position		
Liabilities		
Current Liabilities		
Accounts Payable		21,995.49
Contractors Payable		86,915.93
Employee Benefits		101,209.75
Mechanics Bank - Line of Credit		0.00
Total Current Liabilities		<u>210,121.17</u>
Long-Term Liabilities		
Deferred Inflows - Actuarial		258,986.95
Net Pension Liability (GASB 68)		1,888,153.69
OPEB Liability		(1,722.36)
Retainage Payable		1,531.56
Deferred Revenue		88,698.00
Total Long-Term Liabilities		<u>2,235,647.84</u>
Total Liabilities		<u>2,445,769.01</u>
Net Position		
Beginning Net Position		(203,925.09)
Net Income/(Loss)		2,938.51
Total Ending Net Position		<u>(200,986.58)</u>
Total Liabilities & Net Position		<u>2,244,782.43</u>

Profit & Loss - Attachment 2

July 2019 - June 2020

	<u>July 2019 - June 2020</u>
Income	
AMBAG Revenue	175,720.27
Cash Contributions	53,400.74
Grant Revenue	3,103,938.89
Non-Federal Local Match	175,771.21
Total Income	<u>3,508,831.11</u>
Expense	
Salaries	1,456,654.44
Fringe Benefits	761,544.46
Professional Services	839,532.03
Lease/Rentals	81,053.62
Communications	17,766.61
Supplies	24,160.74
Printing	3,529.44
Travel	25,259.70
Other Charges:	
BOD Allowances	7,700.00
BOD Refreshments/Travel/Nameplates/Dinner/Other	2,361.69
Workshops/Training	6,402.41
GIS Licensing/CCJDC Support	9,583.96
Energy Watch Travel/Classes/Events/Recruitment	1,608.57
SB1/MTIP/MTP/SCS/OWP/Public Participation Expenses	19,584.81
Recruiting	774.79
Climate Resiliency Study	615.39
Dues & Subscriptions	21,444.80
Depreciation Expense	15,760.33
Maintenance/Utilities	769.08
Insurance	33,744.47
Interest/Fees/Tax Expense	270.00
Total Other Charges	<u>120,620.30</u>
Non-Federal Local Match	<u>175,771.21</u>
Total Expense	<u>3,505,892.60</u>
Net Income/(Loss)	<u><u>2,938.51</u></u>

**AMBAG
Cash Activity - Attachment 3
For June 2020**

**Monthly Cash Activity
AMBAG**

	July-19	August-19	September-19	October-19	November-19	December-19	January-20	February-20	March-20	April-20	May-20	June-20	TOTAL
1. CASH ON HAND													
[Beginning of month]	750,647.47	814,801.68	879,766.34	647,829.65	671,561.67	792,515.31	782,788.58	745,828.24	714,657.12	739,544.26	716,696.75	743,970.92	
2. CASH RECEIPTS													
(a) AMBAG Revenue	174,298.77	10,033.84	11,434.86	1,699.19	1,624.86	27.83	7,997.94	14,756.46	30.88	44.99	7,729.00	2,533.46	232,212.08
(b) Grant Revenue	212,552.01	286,567.88	0.00	294,532.12	370,064.55	269,229.07	245,870.68	223,120.63	318,886.30	258,305.97	306,927.55	322,126.55	3,108,183.31
(c) Non-Federal Local Matcl	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
(d) Borrowing	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
3. TOTAL CASH RECEIPTS	386,850.78	296,601.72	11,434.86	296,231.31	371,689.41	269,256.90	253,868.62	237,877.09	318,917.18	258,350.96	314,656.55	324,660.01	3,340,395.39
4. TOTAL CASH AVAILABLE	1,137,498.25	1,111,403.40	891,201.20	944,060.96	1,043,251.08	1,061,772.21	1,036,657.20	983,705.33	1,033,574.30	997,895.22	1,031,353.30	1,068,630.93	
5. CASH PAID OUT													
(a) Payroll & Related *	253,898.83	176,987.84	178,879.35	200,519.92	180,487.53	184,368.61	225,372.71	175,224.34	189,437.54	196,511.69	178,026.96	150,210.90	2,289,926.22
(b) Professional Services	51,087.32	32,343.11	48,648.66	53,610.90	53,519.78	77,722.21	41,087.46	76,554.75	89,428.51	63,226.46	93,489.34	135,273.83	845,992.33
(c) Capital Outlay	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
(d) Lease/Rentals	7,046.80	6,313.23	6,513.39	6,768.61	6,745.74	7,090.90	6,700.82	6,688.26	7,390.19	6,468.69	6,343.70	6,882.36	80,952.69
(e) Communications	2,267.51	1,813.13	1,075.58	1,839.15	649.27	1,898.67	2,242.83	1,101.41	1,200.00	1,814.30	996.69	1,231.27	18,129.81
(f) Supplies	2,366.56	1,212.45	915.14	3,555.06	560.92	1,203.91	1,093.87	558.74	1,819.37	7,342.32	1,122.26	1,732.51	23,483.11
(g) Printing	5.38	0.00	40.91	0.00	500.00	2,183.19	104.74	0.00	0.00	400.00	0.00	300.60	3,534.82
(h) Travel	2,275.72	2,854.74	2,121.67	1,731.51	4,958.08	3,083.90	1,969.10	3,003.86	2,046.54	2,612.95	0.00	35.71	26,693.78
(i) Other Charges	3,748.45	10,112.56	5,176.85	4,474.14	3,314.45	1,432.24	12,257.43	5,916.85	2,707.89	2,822.06	7,403.43	932.09	60,298.44
(j) Non-Federal Local Matcl	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
(k) Loan Repayment	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6. TOTAL CASH PAID OUT	322,696.57	231,637.06	243,371.55	272,499.29	250,735.77	278,983.63	290,828.96	269,048.21	294,030.04	281,198.47	287,382.38	296,599.27	3,319,011.20
7. CASH POSITION	814,801.68	879,766.34	647,829.65	671,561.67	792,515.31	782,788.58	745,828.24	714,657.12	739,544.26	716,696.75	743,970.92	772,031.66	

Payroll & Related *



MEMORANDUM

TO: Executive/Finance Committee

FROM: Maura F. Twomey, Executive Director

RECOMMENDED BY: Heather Adamson, Director of Planning

SUBJECT: Revised Draft 2022 Regional Growth Forecast Update

MEETING DATE: August 12, 2020

RECOMMENDATION:

This is an informational item only.

BACKGROUND/DISCUSSION:

Every four years, AMBAG updates its regional forecast for population, housing and employment to support the development of the Metropolitan Transportation Plan/Sustainable Communities Strategy (MTP/SCS), Regional Travel Demand Model and other planning efforts.

The regional growth forecast projects the region's population, employment and housing numbers for the tri-county area of Monterey County, San Benito County and Santa Cruz County. The purpose of the regional growth forecast is to show likely changes in employment, population and housing in the region between 2015 and 2045, based on the most current information available. As growth patterns change over time, the forecast is updated on a regular basis to reflect the most current and accurate information available.

This forecast is used to inform regional and local planning projects such as the MTP/SCS, transportation projects, corridor studies, and economic activity analyses. Results from this forecast are used as inputs in the Regional Travel Demand Model to forecast travel patterns.

In the 2022 RGF for the AMBAG region, employment is expected to grow at a rate slightly lower than the rate predicted in the 2018 RGF, and population is expected to grow more slowly. Overall, the draft 2022 housing forecast is lower than the prior forecast, reflecting recent changes in demographic trends.

Planning Excellence!

Recent Updates

In March 2020, the Board accepted a preliminary draft RGF for planning purposes and directed staff to begin the disaggregation at the jurisdiction level. Since that time, the California Department of Finance issued revised population and housing estimates. The updated estimates, which now provide data through 2020, resulted in a reduction in regional population relative to the base-year inputs that had been used in the RGF accepted in March.

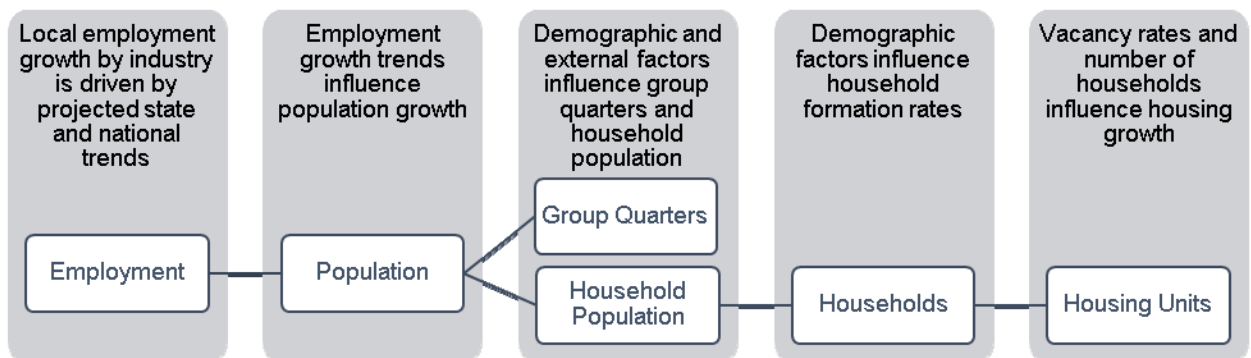
In addition, local review found a discrepancy whereby employment in Soledad at the Salinas Valley State Prison and Correctional Training Facility in Soledad was dramatically underreported in the source data. At the request of the City of Soledad staff, AMBAG staff investigated the discrepancy and found that a correction should be made—adding 2,325 jobs to the city and the region in the base year.

To accommodate this new information, AMBAG and the consultant produced a revised regional growth forecast and subregional allocation that incorporates the revised data.

Methodology

As shown in the flow chart below, the forecast is based on a methodology that predicts employment growth using a model based on local data as well as state and national trends. Population growth is then driven by employment growth. Household and housing growth are driven by population growth, demographic factors, and external factors (explained below). This approach was vetted and approved by the AMBAG Board of Directors in 2014 for use in the 2035 MTP/SCS, and again in 2018 for use in the 2040 MTP/SCS. While the methodology for the Draft 2022 RGF remains the same as the prior two forecasts, the models have been updated to include current data, a revised base year of 2015 and a new horizon year of 2045.

Regional Forecast Process



Employment: Employment growth by industry is driven by projected national and statewide trends for all industries in the region using a shift-share model.

Population: Employment growth trends influence population growth. The forecast of total population is based on historical trends in the ratio of population to employment in the AMBAG region.

Projections of demographic characteristics (i.e., population by age, sex, and race/ethnicity) in the 2022 RGF rely on a proportional approach based on demographic projections from the California Department of Finance (DOF).

Household Population and Households: Demographic factors such as age, sex, and race/ethnicity, and external factors such as major group quarters facilities like colleges and universities, and correctional facilities, influence the household population and household formation rates (i.e., the number of people per household).

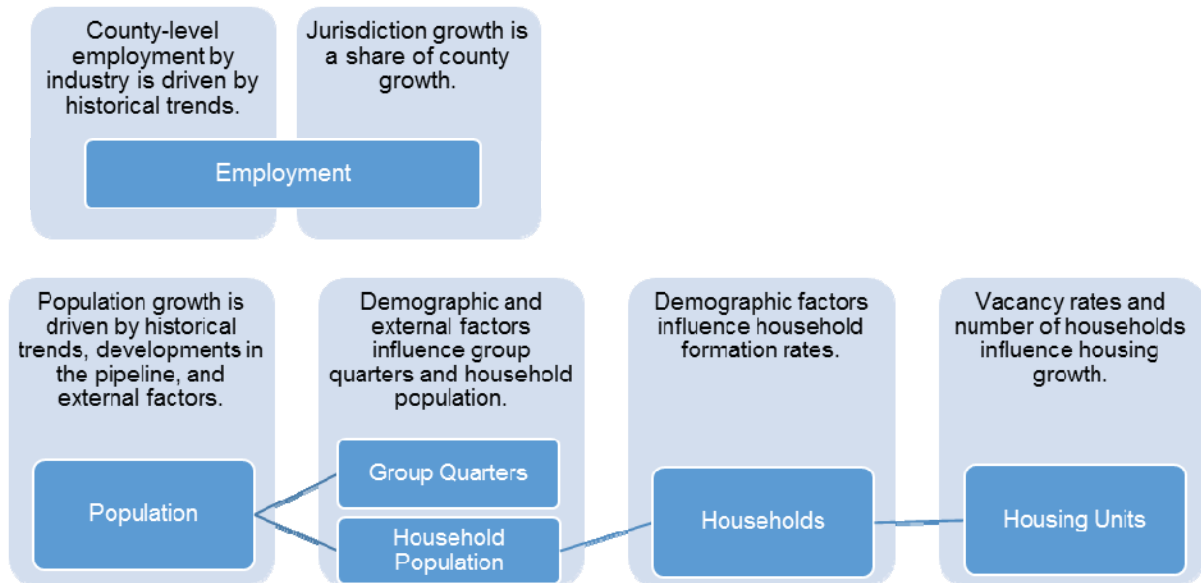
Housing Units: Housing projections are driven by the household population projection, demographic characteristics of the household population (age, sex, race/ethnicity), household formation rates, and housing vacancy rates. Vacancy rates refer to the proportion of vacant, habitable housing units divided by the number of available housing units.

Data sources include the California Department of Finance, California Employment Development Department, Caltrans, U.S. Bureau of Labor Statistics, and U.S. Census Bureau.

Subregional Allocation Process

Following the preparation of the regional forecast figures, AMBAG staff and the consultant began the process of disaggregating the figures to each of the jurisdictions using historical data to develop a baseline disaggregated forecast.

Unlike the regional forecast, in which employment growth drives population and housing growth, the employment forecast is separate from the population and housing forecast in the subregional allocation. This separation reflects differing economic and demographic forces at the regional and local levels.



Employment: For the county-level forecast, employment growth by industry is driven by historical trends (i.e., shift-share model). Total growth across the three counties is constrained by the region-level forecast. For each jurisdiction (cities and unincorporated balance of county), employment growth by industry is a constant share of the jurisdiction’s parent county’s growth in that industry.

Population: The jurisdiction level forecast is driven by three factors:

1. Historical trends (i.e. shift-share model)
2. Anticipated future developments such as housing projects under development that are likely to be occupied within the forecast horizon
3. External factors (e.g. universities, military, correctional facilities)

Each county’s population forecast is a sum of the jurisdiction-level forecasts. All levels (county, city, unincorporated area) are constrained by the region-level forecast.

Household Population and Households: Demographic factors (e.g. age, race/ethnicity) and external factors (e.g. major group quarters facilities like colleges and universities, correctional facilities, etc.) influence the household population and household formation rates (i.e. the number of people per household).

Housing Units: Vacancy rates and the number of households influence housing growth.

Data sources include the California Department of Finance, California Employment Development Department, InfoUSA and the U.S. Census Bureau.

This process resulted in a preliminary draft forecast at the jurisdictional level that was used for discussion purposes with staff at each of the cities and counties within the

region. In addition to the cities and counties, AMBAG staff met with staff from the University of California, Santa Cruz and California State University, Monterey Bay to discuss the results. Adjustments were made to the preliminary draft forecast based on these meetings to incorporate growth on the basis of planned developments, specific and General Plan research and economic development plans. These efforts resulted in a revised draft forecast.

To date, AMBAG staff has conducted 61 one-on-one meetings with the local jurisdictions, the Local Agency Formation Commissions and both major universities during the forecasting process. These one-on-one meetings occurred between August 2019 and July 2020. In addition, AMBAG discussed the draft regional growth forecast estimates and recent trends at the Planning Directors Forum in August 2019 and January 2020. A list of the forecast one-on-one meetings is included as Attachment 3.

The revised draft growth forecast figures, including subregional allocations, are included as Attachments 1 and 2 respectively.

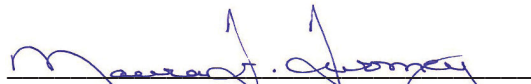
Next Steps

This fall, the Board of Directors will be asked to accept the 2022 Regional Growth Forecast, including the subregional allocations, for planning purposes as part of the continued development of the 2045 Metropolitan Transportation Plan/Sustainable Communities Strategy. This allows AMBAG to stay on schedule for a June 2022 adoption of the 2045 MTP/SCS. AMBAG will continue to work closely with local jurisdictions and gather information to ensure that the most current local data is incorporated into the forecast and to ensure consensus on the process. A fourth-round of one-on-one meetings will be scheduled to discuss the revised draft disaggregated forecast in the late summer/early fall.

ATTACHMENT:

1. Revised Draft 2022 Regional Growth Forecast Summary
2. Revised Draft 2022 Subregional Growth Forecast Summary
3. 2022 Regional Growth Forecast One-On-One Meetings

APPROVED BY:


Maura F. Twomey, Executive Director

**Attachment 1: Revised Draft 2022 Regional Growth Forecast Summary
Historical and Forecast Jobs, Population, and Housing, 2000-2045**

	Historical					Revised Draft 2022 Regional Growth Forecast				
	2000	2005	2010	2015	2020	2025	2030	2035	2040	2045
Jobs (total, all industries)	354,535	359,435	351,735	377,335	406,280	410,017	418,132	425,845	434,147	442,824
Agriculture (field work)	28,586	30,557	32,644	36,587	40,066	40,091	40,211	40,339	40,468	40,597
Manufacturing	22,831	19,085	16,348	17,656	19,728	19,802	19,916	20,016	20,120	20,224
Site-based Skilled Trade	39,650	41,048	33,921	38,116	42,895	43,741	44,852	45,637	46,635	47,682
Wholesale (incl. ag)	25,383	26,834	27,852	30,553	33,283	32,768	33,169	33,477	33,784	34,096
Retail (incl. farm stands)	44,257	43,481	40,613	43,261	42,080	42,205	42,530	43,018	43,509	44,009
Financial and Professional Services	42,237	38,970	35,496	35,988	37,135	37,434	38,498	39,619	40,760	41,911
Education	23,873	25,243	26,601	27,125	29,875	30,070	30,737	31,403	32,194	33,084
Health Care and Social Assistance	32,619	36,119	39,919	43,619	47,358	48,886	50,189	51,529	52,918	54,373
Other Services	55,024	55,657	54,683	61,875	68,516	69,056	71,222	73,227	75,249	77,289
Public (excl. educ. & health care)	25,798	26,630	27,199	26,980	29,651	29,799	30,238	30,662	31,229	31,900
Self-employed	14,277	15,811	16,459	15,575	15,693	16,165	16,570	16,918	17,281	17,659
Population	710,598	719,561	732,708	762,241	774,729	796,600	818,100	833,200	846,600	856,900
Household Population	680,087	n/a	700,207	728,352	740,321	759,254	777,619	790,321	800,726	809,948
Group Quarters	30,511	n/a	32,501	33,889	34,408	37,346	40,481	42,879	45,874	46,952
Households	228,260	234,869	236,059	238,862	243,863	252,561	261,478	267,688	271,643	274,911
Avg Household Size	3.0	n/a	3.0	3.0	3.0	3.0	3.0	3.0	2.9	2.9
Housing	247,080	256,467	260,256	262,660	267,812	277,214	287,460	294,955	299,628	303,226
Vacancy Rate	7.6%	8.4%	9.3%	9.1%	8.9%	8.9%	9.0%	9.2%	9.3%	9.3%

Sources:

Jobs: Data for 2000-2019 from California Employment Development Department, InfoUSA, and AMBAG. Forecast data 2020-2045 are from AMBAG and PRB.

Population, Households, Housing: Data for 2000 and 2010 reflect decennial Census counts as of April 1 of each year. Data for 2005, 2015, and 2020 are from the California Department of Finance E-5 and E-8 population and housing estimates and reflect values as of January 1 of each year. Forecast data are from AMBAG and PRB and reflect values as of January 1 of each year.

Historical and Forecast Jobs, Population, and Housing, with Change Over Time, 2000-2045

	Revised Draft 2022 Regional Growth Forecast									
	2000	2005	2010	2015	2020	2025	2030	2035	2040	2045
Jobs (total, all industries)	354,535	359,435	351,735	377,335	406,280	410,017	418,132	425,845	434,147	442,824
Change from Prior Period	4,900	-7,700	25,600	28,945	3,737	8,115	7,713	8,302	8,677	
Percent Change from Prior Period	1%	-2%	7%	8%	1%	2%	2%	2%	2%	2%
Population	710,598	719,561	732,708	762,241	774,729	796,600	818,100	833,200	846,600	856,900
Change from Prior Period	8,963	13,147	29,533	12,488	21,871	21,500	15,100	13,400	10,300	
Percent Change from Prior Period	1%	2%	4%	2%	3%	3%	2%	2%	1%	1%
Housing	247,080	256,467	260,256	262,660	267,812	277,214	287,460	294,955	299,628	303,226
Change from Prior Period	9,387	3,789	2,404	5,152	9,402	10,246	7,495	4,673	3,598	
Percent Change from Prior Period	4%	1%	1%	2%	4%	4%	3%	2%	1%	1%

Sources:

Jobs: California Employment Development Department, InfoUSA, and AMBAG forecast.

Population, Households, Housing: Data for 2000 and 2010 reflect decennial Census counts as of April 1 of each year. Data for 2005, 2015, and 2020 are from the California Department of Finance E-5 and E-8 population and housing estimates and reflect values as of January 1 of each year. Forecast data are from AMBAG and PRB and reflect values as of January 1 of each year

**REVISED DRAFT 2022 Regional Growth Forecast
 AMBAG Region and Jurisdictions**

	POPULATION								Change 2015-2045	
	2010	2015	2020	2025	2030	2035	2040	2045	Numeric	%
AMBAG Region	732,708	762,241	774,729	796,600	818,100	833,200	846,600	856,900	94,659	12%
Monterey County	415,057	430,310	441,143	452,761	467,068	476,028	483,884	491,443	61,133	14%
Carmel-By-The-Sea	3,722	3,854	3,949	3,946	3,954	3,964	3,974	3,984	130	3%
Del Rey Oaks	1,624	1,663	1,662	1,693	1,734	1,859	2,330	2,650	987	59%
Gonzales	8,187	8,441	8,506	9,650	13,492	14,630	15,398	15,711	7,270	86%
Greenfield	16,330	17,172	18,284	19,342	19,734	19,961	20,202	20,433	3,261	19%
King City	12,874	13,736	14,797	15,376	16,101	16,689	16,881	17,064	3,328	24%
Marina	19,718	21,057	22,321	23,723	25,126	26,713	28,433	30,044	8,987	43%
Marina NSP	19,084	20,037	21,371	22,293	22,841	23,238	23,768	24,237	4,200	21%
CSUMB (portion)	634	1,020	950	1,430	2,285	3,475	4,665	5,807	4,787	469%
Monterey	27,810	28,086	28,170	28,044	28,650	29,032	29,342	29,639	1,553	6%
Monterey NSP	23,583	24,095	24,749	24,623	25,229	25,611	25,921	26,218	2,123	9%
DLI & Naval Postgrad	4,227	3,991	3,421	3,421	3,421	3,421	3,421	3,421	-570	-14%
Pacific Grove	15,041	15,460	15,265	15,290	15,395	15,530	15,676	15,817	357	2%
Salinas	150,441	158,059	162,222	166,226	170,459	173,393	175,358	177,128	19,069	12%
Sand City	334	361	385	430	516	756	1,012	1,198	837	232%
Seaside	33,025	33,815	33,537	34,497	35,107	35,634	36,582	38,316	4,501	13%
Seaside NSP	26,836	25,835	26,345	27,285	27,850	28,317	29,205	30,881	5,046	20%
Fort Ord (portion)	4,473	4,163	3,083	3,083	3,083	3,083	3,083	3,083	-1,080	-26%
CSUMB (portion)	1,716	3,817	4,109	4,129	4,174	4,234	4,294	4,352	535	14%
Soledad	25,738	24,597	25,301	26,112	26,824	27,697	28,419	29,133	4,536	18%
Soledad NSP	15,690	16,298	17,190	18,001	18,713	19,586	20,308	21,022	4,724	29%
SVSP & CTF	10,048	8,299	8,111	8,111	8,111	8,111	8,111	8,111	-188	-2%
Balance Of County	100,213	104,009	106,744	108,432	109,976	110,170	110,277	110,326	6,317	6%
San Benito County	55,269	58,138	62,353	65,198	66,886	68,649	69,560	70,490	12,352	21%
Hollister	34,928	37,314	40,646	41,604	42,327	42,921	43,345	43,599	6,285	17%
San Juan Bautista	1,862	1,945	2,112	2,149	2,195	2,246	2,274	2,300	355	18%
Balance Of County	18,479	18,879	19,595	21,445	22,364	23,482	23,941	24,591	5,712	30%
Santa Cruz County	262,382	273,793	271,233	278,641	284,146	288,523	293,156	294,967	21,174	8%
Capitola	9,918	10,224	10,108	10,485	10,794	10,957	11,049	11,126	902	9%
Santa Cruz	59,946	64,223	64,424	68,845	72,218	75,257	78,828	79,534	15,311	24%
Santa Cruz NSP	43,614	46,947	45,324	47,845	49,118	49,957	50,828	51,534	4,587	10%
UCSC	16,332	17,276	19,100	21,000	23,100	25,300	28,000	28,000	10,724	62%
Scotts Valley	11,580	11,946	11,693	11,718	11,837	11,867	11,868	12,010	64	1%
Watsonville	51,199	52,410	51,515	52,918	54,270	55,138	55,786	56,344	3,934	8%
Balance Of County	129,739	134,990	133,493	134,675	135,027	135,304	135,625	135,953	963	1%

REVISED DRAFT 2022 Regional Growth Forecast AMBAG Region and Jurisdictions

	HOUSING								Change 2015-2045	
	2010	2015	2020	2025	2030	2035	2040	2045	Numeric	%
AMBAG Region	260,256	262,660	267,812	277,214	287,555	295,120	299,773	303,366	40,706	15%
Monterey County	137,910	139,177	141,764	146,716	153,852	159,120	162,637	165,368	26,191	19%
Carmel-By-The-Sea	3,417	3,417	3,437	3,437	3,442	3,450	3,453	3,459	42	1%
Del Rey Oaks	741	741	741	757	779	838	1,052	1,195	454	61%
Gonzales	1,989	1,987	1,987	2,399	3,630	4,182	4,474	4,626	2,639	133%
Greenfield	3,752	3,794	3,981	4,364	4,796	5,107	5,234	5,318	1,524	40%
King City	3,218	3,283	3,432	3,672	4,002	4,282	4,356	4,403	1,120	34%
Marina	7,200	7,334	7,784	8,277	8,837	9,265	9,521	9,693	2,359	32%
Marina NSP	7200	7334	7,784	8,277	8,832	9,205	9,445	9,617	2283	0.311
CSUMB (portion)	0	0	0	0	5	60	76	76	76	--
Monterey	13,584	13,637	13,705	13,705	13,920	14,209	14,402	14,549	912	7%
Monterey NSP	13,152	13,205	13,273	13,273	13,488	13,777	13,970	14,117	912	7%
Defence Lang. Inst. & Nav	432	432	432	432	432	432	432	432	0	0%
Pacific Grove	8,169	8,184	8,201	8,214	8,272	8,346	8,415	8,483	299	4%
Salinas	42,651	43,001	43,411	45,552	48,673	50,953	52,214	53,135	10,134	24%
Sand City	145	176	189	198	228	333	446	526	350	199%
Seaside	10,872	10,913	10,920	11,437	11,925	12,243	12,594	13,182	2,269	21%
Seaside NSP	9507	8908	8,942	9,429	9,888	10,185	10,521	11,097	2189	0.246
Fort Ord (portion)	1,119	1,119	1,119	1,119	1,119	1,119	1,119	1,119	0	0%
CSUMB (portion)	246	886	859	889	918	939	954	966	80	0.09
Soledad	3,876	3,927	4,137	4,433	4,733	5,024	5,240	5,426	1,499	38%
Soledad NSP	3,876	3,927	4,137	4,433	4,733	5,024	5,240	5,426	1,499	38%
SVSP & CTF	0	0	0	0	0	0	0	0	0	--
Balance Of County	38,296	38,783	39,839	40,271	40,615	40,888	41,236	41,373	2,590	7%
San Benito County	17,870	18,262	19,913	21,290	22,502	23,521	23,893	24,201	5,939	33%
Hollister	10,401	10,757	11,917	12,401	12,877	13,201	13,354	13,422	2,665	25%
San Juan Bautista	745	750	819	847	887	919	931	941	191	25%
Balance Of County	6,724	6,755	7,177	8,042	8,738	9,401	9,608	9,838	3,083	46%
Santa Cruz County	104,476	105,221	106,135	109,208	111,201	112,479	113,243	113,797	8,576	8%
Capitola	5,534	5,537	5,554	5,786	5,970	6,009	6,017	6,017	480	9%
Santa Cruz	23,316	23,535	23,954	24,988	25,578	25,974	26,295	26,525	2,990	13%
Santa Cruz NSP	23,316	23,005	23,424	24,422	24,970	25,342	25,663	25,892	2,887	13%
UCSC	0	530	530	566	608	632	632	633	103	19%
Scotts Valley	4,610	4,691	4,739	4,798	4,846	4,869	4,887	4,930	239	5%
Watsonville	14,089	14,131	14,226	14,829	15,629	16,108	16,347	16,519	2,388	17%
Balance Of County	56,927	57,327	57,662	58,807	59,178	59,519	59,697	59,806	2,479	4%

Note: Housing forecast for universities reflects housing demand unmet by dorms, not necessarily housing units on campus.

REVISED DRAFT 2022 Regional Growth Forecast AMBAG Region and Jurisdictions

	EMPLOYMENT								Change 2015-2045	
	2010	2015	2020	2025	2030	2035	2040	2045	Numeric	%
AMBAG Region Total	351,730	377,335	406,280	410,017	418,132	425,845	434,147	442,824	65,489	17%
Monterey County	209,147	225,268	243,015	245,055	249,615	253,942	258,620	263,507	38,239	17%
Carmel-By-The-Sea		3,353	3,566	3,593	3,674	3,752	3,833	3,915	562	17%
Del Rey Oaks		705	748	753	774	794	815	834	129	18%
Gonzales		5,764	6,326	6,383	6,534	6,662	6,790	6,922	1,158	20%
Greenfield		7,227	7,882	7,948	8,061	8,177	8,298	8,424	1,197	17%
King City		7,573	8,195	8,248	8,371	8,511	8,669	8,832	1,259	17%
Marina		6,107	6,548	6,621	6,765	6,899	7,055	7,217	1,110	18%
Monterey		38,133	40,989	41,527	42,506	43,457	44,470	45,515	7,382	19%
Pacific Grove		7,470	8,016	8,061	8,152	8,244	8,343	8,446	976	13%
Salinas		73,009	78,874	79,577	81,080	82,512	84,069	85,703	12,694	17%
Sand City		1,966	2,092	2,102	2,151	2,188	2,224	2,259	293	15%
Seaside		9,667	10,476	10,589	10,833	11,072	11,325	11,583	1,916	20%
Soledad		8,532	9,010	9,079	9,161	9,235	9,333	9,462	930	11%
Unincorporated Monterey		55,762	60,293	60,574	61,553	62,439	63,396	64,395	8,633	15%
San Benito County	20,260	21,631	23,263	23,571	24,201	24,778	25,398	26,038	4,407	20%
Hollister		14,428	15,492	15,728	16,207	16,655	17,121	17,613	3,185	22%
San Juan Bautista		515	557	569	580	588	603	613	98	19%
Unincorporated San Benito		6,688	7,214	7,274	7,414	7,535	7,674	7,812	1,124	17%
Santa Cruz County	122,323	130,436	140,002	141,391	144,316	147,125	150,129	153,279	22,843	18%
Capitola		11,666	12,250	12,376	12,633	12,902	13,181	13,459	1,793	15%
Santa Cruz		40,840	43,865	44,317	45,594	46,863	48,213	49,647	8,807	22%
Scotts Valley		9,458	10,109	10,185	10,345	10,489	10,637	10,797	1,339	14%
Watsonville		26,403	28,514	28,765	29,156	29,505	29,896	30,305	3,902	15%
Unincorporated Santa Cruz		42,069	45,264	45,748	46,588	47,366	48,202	49,071	7,002	17%

Important Note:

Independent rounding results in some cases in which parts do not sum to the total.

Data Sources:

Population and Housing: 2010 and 2015 from the California Department of Finance; 2020-2045 Draft 2022 Regional Growth Forecast from AMBAG and the Population Reference Bureau

Employment: 2010 and 2015 from AMBAG based on data from California Employment Development Department and InfoUSA; 2020-2045 Draft 2022 Regional Growth Forecast from AMBAG and the Population Reference Bureau

2020 Regional Growth Forecast**One-on-One Meetings****Round 1**

Agency	Meeting Date	Meeting Time	AMBAG Attendees*	Other Attendees*
City of Gonzales	9/3/2019	1:30 PM	Maura Twomey, Heather Adamson and Paul Hierling	Matthew Sundt
City of Hollister	9/10/2019	1:30 PM	Maura Twomey, Heather Adamson and Paul Hierling	Abraham Prado and Jamila Saqqa
City of Marina	8/21/2019	11:00 AM	Maura Twomey, Heather Adamson and Paul Hierling	Fred Aegerter, Christy Hopper and Matt Mogensen
City of Salinas	8/28/2019	1:30 PM	Maura Twomey, Heather Adamson and Paul Hierling	Megan Hunter and Adam Garrett
City of Santa Cruz	8/23/2019	1:00 PM	Maura Twomey, Heather Adamson and Paul Hierling	Lee Butler
City of Seaside	9/10/2019	11:00 AM	Heather Adamson and Paul Hierling	Rick Medina
County of Monterey	8/7/2019	4:00 PM	Maura Twomey, Heather Adamson and Paul Hierling	Brandon Swanson and John Dugan
County of Monterey	8/12/2019	3:15 PM	Paul Hierling	Darby Marshall and Anastacia Wyatt
County of San Benito	9/4/2019	1:00 PM	Maura Twomey, Heather Adamson and Paul Hierling	Harry Mavrogenes, Taven Kinison Brown and Jamila Saqqa
County of Santa Cruz	8/23/2019	3:00 PM	Maura Twomey, Heather Adamson and Paul Hierling	Kathy Molloy and Stephanie Hansen

*All attendees were at the meeting in person unless otherwise noted.

2022 Regional Growth Forecast

One-on-One Meetings

Round 2

Agency	Meeting Date	Time	AMBAG Attendees*	Jurisdiction Attendees*
City of Capitola	2/3/2020	9:30 AM	Heather Adamson	Katie Herlihy
City of Carmel-By-The-Sea	2/5/2020	9:30 AM	Maura Twomey, Gina Schmidt, Miranda Taylor	Marnie Waffle
City of Del Rey Oaks	2/13/2020	11:00 AM	Heather Adamson and Miranda Taylor	Dino Pick and Denise Duffy
City of Gonzales	2/7/2020	2:00 PM	Heather Adamson	Matthew Sundt
City of Greenfield	3/3/2020	9:00 AM	Heather Adamson, Maura Twomey and Miranda Taylor	Paul Mugan
City of Hollister	3/10/2020	2:00 PM	Heather Adamson	Abraham Prado, Jamila Saqqa, Eva Kelly and Ambur Cameron
City of King City	3/10/2020	11:00 AM	Heather Adamson, Maura Twomey and Miranda Taylor	Doreen Liberto-Blanck and Maricruz Aguilar-Navarro
City of Marina	2/26/2020	2:30 PM	Heather Adamson, Maura Twomey and Miranda Taylor	Christy Hopper and Lisa Berkley
City of Monterey	2/4/2020	1:00 PM	Heather Adamson, Maura Twomey, Miranda Taylor	Kim Cole
City of Pacific Grove	2/5/2020	11:30 AM	Maura Twomey, Gina Schmidt, Miranda Taylor	Anastazia Aziz and Alyson Hunter
City of Salinas	3/2/2020	10:00 AM	Heather Adamson and Miranda Taylor	Megan Hunter and Tara Hullingers
City of San Juan Bautista	2/24/2020	9:00 AM	Heather Adamson	Don Reynolds and Mary Gilbert (SBtCOG)
City of Sand City	2/11/2020	3:00 PM	Heather Adamson, Maura Twomey, Miranda Taylor	Chuck Pooler and Aaron Blair
City of Santa Cruz	3/9/2020	11:00 AM	Heather Adamson	Lee Butler, Katherine Donovan and Eric Marlatt
City of Scotts Valley	2/3/2020	11:30 AM	Heather Adamson	Taylor Bateman
City of Seaside	3/3/2020	2:00 PM	Heather Adamson, Maura Twomey, Paul Hierling and Miranda Taylor	Kurt Overmeyer, Gloria Stearns and Sharon Mikesell
City of Soledad	2/24/2020	1:30 PM	Heather Adamson and Miranda Taylor	Brent Slama
City of Watsonville	2/21/2020	10:00 AM	Heather Adamson	Suzi Merriam and Justin Meek
	2/21/2020	10:00 AM	Heather Adamson	Suzi Merriam and Justin Meek
County of Monterey	3/17/2020	2:30 PM	Heather Adamson (phone) and Paul Hierling (phone)	Brandon Swanson (phone)
County of San Benito	3/4/2020	3:00 PM	Heather Adamson and Maura Twomey	Harry Mavrogenes and Taven Kinison Brown

County of Santa Cruz	3/9/2020	3:00 PM	Heather Adamson	Kathy Molloy, Paia Levine, Barbara Mason, Stephanie Hansen and Anais Schenk
CSU Monterey Bay	2/5/2020	3:00 PM	Maura Twomey, Gina Schmidt, Miranda Taylor	Anya Spear and Matt McCluney
Monterey County LAFCO	2/11/2020	1:00 PM	Heather Adamson, Maura Twomey, Miranda Taylor	Kate McKenna
Santa Cruz County LAFCO	2/21/2020	1:00 PM	Heather Adamson	Joe Serrano
UC Santa Cruz	2/25/2020	10:30 AM	Heather Adamson	Jolie Kerns and Oxo Slayer

2022 Regional Growth Forecast

One-on-One Meetings

Round 3

Agency	Meeting Date	Meeting Time	Location	AMBAG Attendees	Jurisdiction Attendees
City of Capitola	5/19/2020	1:00 PM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Katie Herlihy
City of Carmel-By-The-Sea	5/26/2020	1:00 PM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Marnie Waffle
City of Del Rey Oaks	6/17/2020	4:00 PM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Dino Pick and Denise Duffy
City of Gonzales	5/26/2020	3:00 PM	GoTo Meeting	Heather Adamson, Paul Hierling, and Miranda Taylor	Matthew Sundt
City of Greenfield	6/11/2020	11:00 AM	GoTo Meeting	Maura Twomey, Heather Adamson, and Miranda Taylor	Paul Mugan
City of Hollister	5/29/2020	10:00 AM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Abraham Prado, Jamila Saqqa, Eva Kelly and Ambur Cameron from Hollister; Mary Gilbert from SBtCOG. Additionally, various consultants for the Hollister General Plan attended this meeting.
City of King City	6/2/2020	1:00 PM	GoTo Meeting	Heather Adamson and Miranda Taylor	Doreen Liberto-Blanck and Maricruz Aguilar-Navarro
City of Marina	5/28/2020	10:00 AM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Christy Hopper and Fred Aegerter
City of Monterey	5/29/2020	1:00 PM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Kimberly Cole
City of Pacific Grove	5/19/2020	3:00 PM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Anastazia Aziz, Alyson Hunter and Terri Schaeffer
City of Salinas	6/8/2020	2:00 PM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Megan Hunter, Tara Hullinger, and Jonathan Moore
City of San Juan Bautista	6/1/2020	1:30 PM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Don Reynolds and Mary Gilbert from SBtCOG
City of Sand City	6/17/2020	9:00 AM	GoTo Meeting	Heather Adamson, Paul Hierling, and Miranda Taylor	Chuck Pooler and Aaron Blair
City of Santa Cruz	5/18/2020	9:00 AM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Lee Butler, Katherine Donovan, Bonnie Lipscomb, Eric Marlatt and Matt Vanhua
City of Scotts Valley	6/3/2020	1:00 PM	GoTo Meeting	Maura Twomey, HPaul Hierling, and Miranda Taylor	Taylor Bateman

City of Seaside	6/11/2020	4:00 PM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Kurt Overmeyer and Gloria Stearns
City of Soledad	6/16/2020	1:00 PM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Brent Slama
City of Watsonville	6/2/2020	3:00 PM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Suzi Merriam and Justin Meek
County of Monterey	6/3/2020	9:00 AM	GoTo Meeting	Maura Twomey, Paul Hierling, and Miranda Taylor	Brandon Swanson, John Dugan and Anastacia Wyatt
County of Monterey	6/29/2020	1:00 PM	GoTo Meeting	Maura Twomey, Paul Hierling, Miranda Taylor and Beth Jarosz (consultant)	Brandon Swanson, John Dugan, Craig Spencer and Anastacia Wyatt
County of San Benito	6/1/2020	9:00 AM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Harry Mavrogenes, Tave Kinison Brown and Mary Gilbert from SbtCOG
County of Santa Cruz	5/18/2020	3:00 PM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Paia Levine, Barbara Mason, Anais Schenk, Kathy Molly, Stephanie Hansen
CSU Monterey Bay	6/16/2020	3:00 PM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Anya Spear, Matt McCluney, and Kathleen Ventimiglia
CSU Monterey Bay	7/10/2020	1:00 PM	GoTo Meeting	Heather Adamson and Beth Jarosz (consultant)	Matt McCluney and Kathleen Ventimiglia
UC Santa Cruz	6/15/2020	3:00 PM	GoTo Meeting	Maura Twomey, Heather Adamson, Paul Hierling, and Miranda Taylor	Oxo Slayer

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